

<b>Year Awarded</b>	<b>Level</b>	<b>Company Name &amp; Plant</b>
2013	Silver	Rexam Beverage Can South America, Manaus Ends
2013	Bronze	Rexam Beverage Can South America, Cuiaba Cans
2013	Silver	Rexam do Brasil Ltda Extrema Can Plant
2013	Silver	Visteon Climate Systems India Ltd
2013	Silver	Visteon Electronica Mexico - Saucito Plant
2013	Silver	MEI Queretaro
2013	Bronze	Starkey de Mexico S.A. de C.V.
2013	Silver	Pentair Water Pool and Spa
2013	Bronze	Regeneron Pharmaceuticals Inc (IOPS)
2013	Bronze	Letterkenny Army Depot, Force Provider
2012	Shingo Prize	Rexam Beverage Can, Aguas Claras Cans
2012	Bronze	Remy Automotive Brasil Ltda.
2012	Bronze	Lake Region Medical Limited
2012	Shingo Prize	Ethicon Inc
2012	Silver	Visteon Electronica Mexico - Carolinas Plant
2012	Bronze	Johnson Controls Lerma Plant
2012	Silver	Pentair Technical Products
2012	Bronze	State Farm Life Insurance Company, Operations Center
2012	Silver	Tobyhanna Army Depot, COMSEC
2011	Silver	Rexam Beverage Can South America-Recife Ends
2011	Bronze	Rexam Plastic Packaging do Brasil
2011	Shingo Prize	Goodyear do Brasil Produtos de Borracha Ltda
2011	Silver	Autoliv (China) Steering Wheel Co., Ltd.
2011	Silver	Lundbeck, Supply Operation & Engineering (Valby and Lumsas site)
2011	Silver	dj Orthopedics de Mexico S.A.de C.V.
2011	Silver	Remy Components, S. de R.L. de C.V.
2011	Bronze	Leyland Trucks Ltd
2011	Bronze	Denver Health, Community Health Services
2011	Bronze	US Army Armament Research, Development & Engineering Center
2011	Bronze	Letterkenny Army Depot, Aviation Ground Power Unit
2011	Silver	Tobyhanna Army Depot (AN/MST-T1(V)), MiniMutes
2011	Shingo Prize	US Synthetic
2011	Silver	Barnes Group Inc. Acting Through Its Barnes Aerospace OEM Strategic Business Unit
2010	Silver	Hi-Tech Gears Ltd.
2010	Silver	Autoliv Steering Wheels Mexico AQW S. de R.L. de C.V.
2010	Silver	Goodyear Tire & Rubber
2010	Bronze	Letterkenny Army Depot, Patriot Missile
2010	Bronze	Tobyhanna Army Depot, AIM-9M Sidewinder Missile
2010	Shingo Prize	Lycoming Engines
2010	Shingo Prize	John Deere, Power Products
2009	Bronze	Visteon Interamerican Plant

2009	Shingo Prize	Guanajuato Manufacturing Complex North Plant
2009	Shingo Prize	Gulfstream Aerospace, Interiores Aéreos S.A. De C.V.
2009	Silver	Valeo Sylvania Iluminacion
2009	Bronze	Ultraframe UK Ltd.
2009	Bronze	BAE Systems - Samlesbury
2009	Bronze	Aviation Center Logistics Command and Army Fleet Support, Lowe Army Heliport
2009	Silver	Lockheed Martin Missiles and Fire Control, Camden Operations
2009	Bronze	Baxter Healthcare
2009	Silver	HID Global
2009	Bronze	Fleet Readiness Center Southeast, TSRS Shop
2009	Shingo Prize	E-Z-GO
2009	Silver	402D Electronics Maintenance Group, Warner Robins Air Logistics Center, Robins Air For
2009	Silver	Carestream Health Inc., Rochester Finishing
2009	Bronze	Red River Army Depot, Up-Armored High Mobility Multipurpose Wheeled Vehicle (UAH)
2009	Shingo Prize	Autoliv Airbag Module Facility
2009	Shingo Prize	Autoliv Inflator Facility
2009	Silver	EFI Electronics by Schneider Electric
2008	Shingo Prize	Baxter
2008	Silver	DJ Orthopedics de Mexico S.A.de C.V.
2008	Silver	Delphi Sistemas de Energia S.A.de C.V.
2008	Silver	American Axle and Manufacturing de Mexico North Plant
2008	Bronze	IACNA Mexico
2008	Shingo Prize	Denso Mexico S.A. de C.V. Guadalupe Plant
2008	Shingo Prize	KEMET Electronics
2008	Shingo Prize	KEMET Electronics
2008	Shingo Prize	Carestream Health, Inc
2008	Shingo Prize	ZF Lemforder Corporation
2008	Bronze	Raytheon Missile Systems
2008	Silver	Lockheed Martin Missiles & Fire Control
2008	Silver	Fleet Readiness Center Southwest, E2C2 Product Line
2008	Bronze	Carestream Health, Converting Operations
2008	Bronze	HID Global
2008	Silver	Medtronic Surgical Technologies, Jacksonville Plant
2008	Silver	Fleet Readiness Center Southeast, F/A-18 Hornet Center Barrel Replacement Program
2008	Silver	Lockheed Martin Missiles and Fire Control
2008	Silver	Chrysler ITP II
2008	Bronze	Callaway Golf Ball Operations
2008	Bronze	Extrusion Technology
2008	Silver	Raytheon Integrated Defense Systems, Integrated Air Defense Center
2008	Bronze	Delphi Steering, Plant 14
2008	Shingo Prize	Metalworks/Great Openings
2008	Silver	Global Engine Manufacturing Alliance (GEMA), North Plant
2008	Silver	Micron Manufacturing Company
2008	Silver	Volvo Construction Equipment North America, Asheville Plant

2008	Silver	Fleet Readiness Center East, AV-8B Aircraft Production Program
2008	Shingo Prize	Sandia National Laboratories, Responsive Neutron Generator Product Development Center
2008	Bronze	Tinker AFB 565 <sup>th</sup> AMXS/MXPA, B-1B Bomber
2008	Bronze	Letterkenny Army Depot, Biological Integrated Detection System (BIDS)
2008	Bronze	Tobyhanna Army Depot, AN/ASM-189 Maintenance Electronic Shop Van
2008	Bronze	Tobyhanna Army Depot, AN/TYQ-23 Tactical Air Operations Module
2008	Silver	Lycoming Engines
2008	Silver	Roche Carolina Inc.
2008	Bronze	Comanche Peak Nuclear Power Plant
2008	Bronze	Red River Army Depot, Patriot Missile
2008	Bronze	Red River Army Depot, Trailer
2008	Silver	Red River Army Depot, Heavy Expanded Mobility Tactical Truck (HEMTT)
2008	Silver	Luminant, Martin Lake Complex
2008	Shingo Prize	Autoliv, Inflator Facility
2007	Shingo Prize	Autoliv Querétaro CMX Facility
2007	Shingo Prize	Delphi Packard Electrical/Electronic Architecture's Cableados Fresnillo 1
2007	Shingo Prize	Delphi Packard Electrical/Electronic Architecture's Chihuahua 1
2007	Shingo Prize	Takata Seat Weight Sensor, Equipo Automotriz Americana
2007	Shingo Prize	Solectron Manufactura de Mexico
2007	Shingo Prize	Cordis de Mexico
2007	Shingo Prize	Baxter S.A. de C.V., Cuernavaca, Mexico Plant
2007	Bronze	Anniston Army Depot, Turbine Value Stream
2007	Bronze	Aviation Center Logistics Command and Army Fleet Support, TH-67 C20J Engine Project
2007	Finalist	ZF Lemforder Corporation
2007	Silver	Anniston Army Depot, Vehicle Value Stream, Tracked Systems Division
2007	Shingo Prize	The HON Company, LA South Gate Plant
2007	Silver	Naval Sea System Command, Port Hueneme Division (PHD), RAM Value Stream
2007	Bronze	Fleet Readiness Center Southeast (FRCSE), EA-6B Value Stream
2007	Bronze	Robins Air Force Base, 572nd Commodities Maintenance Squadron, F-15 Wing Flight
2007	Shingo Prize	Hearth & Home Technologies
2007	Gold	Rock Island Arsenal, Joint Manufacturing and Technology Center, Forward Repair System
2007	Silver	Rock Island Arsenal, Joint Manufacturing and Technology Center, Shop Equipment Contact
2007	Shingo Prize	Raytheon Missile Systems
2007	Gold	Fleet Readiness Center (FRC) East, H-1 Helicopter Line, MCAS
2007	Shingo Prize	Baxter Healthcare, North Cove Plant
2007	Bronze	Letterkenny Army Depot (LEAD), Power Generation Equipment
2007	Finalist	BAE Systems Ground Division
2007	Gold	Tobyhanna Army Depot, Antenna Transceiver Group
2007	Silver	Letterkenny Army Depot, Tactical Wheeled Vehicles, HMMWV
2007	Shingo Prize	DENSO Manufacturing Tennessee, Inc., Instrument Cluster Division
2007	Bronze	Corpus Christi Army Depot (CCAD), H-60 Pavehawk Joint Depot Level Maintenance (JDL)
2007	Finalist	Boeing, KC 135 GATM
2007	Gold	Red River Army Depot, High Mobility Multipurpose Wheeled Vehicle (HMMWV) Center

2007	Silver	Red River Army Depot (RRAD), Bradley Fighting Vehicle System (BFVS) Power Train Pro
2007	Silver	Red River Army Depot, Heavy Expanded Mobility Tactical Truck (HEMTT) Center of Indu
2007	Silver	Hill Air Force Base, 574th Aircraft Structural Repair Squadron
2006	Shingo Prize	Delphi Corporation, Delco Electronics, Plant 58
2006	Shingo Prize	Delphi Corporation, Plant 65
2006	Shingo Prize	Delphi Corporation, Plant 66
2006	Shingo Prize	TI Automotive, Mexico City Plant
2006	Shingo Prize	Methode Mexico, S.A. de C.V
2006	Shingo Prize	Steelcase, Inc.
2006	Shingo Prize	dj Orthopedics
2006	Bronze	568th Fighter Avionics Squadron, 402d Maintenance Wing, Warner Robins Air Logistics C
2006	Bronze	Robins Air Force Base, F-15 Programmed Depot Maintenance, Warner Robins Air Logistic
2006	Gold	Robins Air Force Base, C-5 Programmed Depot Maintenance
2006	Finalist	Rockwell Collins, Coralville Operations
2006	Gold	Rock Island Arsenal, Joint Manufacturing and Technology Center , Forward Repair System
2006	Shingo Prize	Aspect Medical Systems
2006	Finalist	Freudenberg-NOK, Components Plant
2006	Bronze	Responsive Neutron Generator Product Deployment Center, Sandia National Laboratories
2006	Bronze	Tobyhanna Army Depot, AN/TPS-75 Air Defense Radar System
2006	Silver	Letterkenny Army Depot, Tactical Vehicles – HMMWV Recap
2006	Finalist	Scotsman Ice Systems, Fairfax Operation
2006	Finalist	John Deere, Power Products
2006	Silver	Red River Army Depot, HMMWV Recap
2006	Gold	Hill Air Force Base, F-16 Aircraft Maintenance Squadron
2006	Shingo Prize	Autoliv, Inc
2006	Shingo Prize	Delphi Corporation, Milwaukee Operations
2005	Finalist	Delphi Automotive Systems Plant 32 RBE VII
2005	Finalist	Delphi Sistemas de Energia Plant 59
2005	Finalist	Noble Metal Processing de Mexico S. de R. L. de C. V. Silao Plant
2005	Shingo Prize	Delphi Corporation, Delphi Sistemas & Energy, Saltillo Operations Plant 39
2005	Shingo Prize	Delphi Ensemble de Cables y Componentes, Guadalupe II Plant 84
2005	Shingo Prize	Takata Seat Belts, Inc., Automortiz Americana, S.A.de C.V., Agua Prienta Plant
2005	Shingo Prize	Takata Seat Belts, Inc., Automortiz Americana, S.A.de C.V., Monterrey Plant 1
2005	Shingo Prize	Takata Seat Belts, Inc., Automortiz Americana, S.A.de C.V., Monterrey Plant 2
2005	Shingo Prize	Celestica de Monterrey
2005	Shingo Prize	The Boeing Company, Apache Longbow Program
2005	Gold	Robins AFB, C-5 Programmed Depot Maintenance
2005	Shingo Prize	BAE Systems, Platform Solutions
2005	Finalist	Brazeway, Inc.
2005	Shingo Prize	Boston Scientific, Maple Grove Operations
2005	Shingo Prize	Hearth & Home Technologies
2005	Shingo Prize	GDX Automotive
2005	Shingo Prize	The Boeing Company, Weapons ECC
2005	Shingo Prize	Delphi Packard Electric, Vienna Molding Operations

2005	Silver	Tinker AFB, Aircraft Division, KC-135 Branch
2005	Shingo Prize	Lockheed Martin Missiles
2005	Silver	Letterkenny Army Depot, Patriot Missile Air Defense System
2005	Finalist	Takata Seatbelts, Inc. Del Rio Plant
2005	Shingo Prize	Autoliv, Inc
2005	Silver	Hill AFB , Commodities Branch, Pylons Shop
2005	Silver	Hill AFB , F-16 Branch CCIP Business Unit
2004	Finalist	Nemak Corp. of Canada Windsor Aluminum Plant
2004	Shingo Prize	Delphi Corporation, CENTEC Plant 98
2004	Shingo Prize	Delphi Corporation, Delphi Sistemas & Energy, Chihuahua Operations
2004	Shingo Prize	Delphi Corporation, Electronics & Safety, Delnosa Operations, Plants 5 & 6
2004	Shingo Prize	Delphi Corporation, Plant 50
2004	Shingo Prize	Delphi Corporation, Plant 51
2004	Shingo Prize	Delphi Corporation, Plant 58
2004	Shingo Prize	Delphi Corporation, Tlaxcala Operations
2004	Finalist	GDX Automotive, Vehicle Sealing Products
2004	Finalist	Maytag-Searcy Laundry Products
2004	Shingo Prize	Raytheon Missile Systems Mfg.
2004	Shingo Prize	TI Automotive
2004	Shingo Prize	ArvinMeritor
2004	Shingo Prize	Delphi Corporation, Electronics & Safety, Kokomo Operations, Plants 7 & 9
2004	Finalist	Aspect Medical Systems, Inc.
2004	Finalist	Delphi Lansing Cockpit Plant
2004	Finalist	Delphi Saginaw Operations
2004	Finalist	Delphi Saginaw Steering Plant 7
2004	Finalist	GDX Automotive
2004	Finalist	TI Automotive Brake Tube Assemblies
2004	Shingo Prize	Maytag Jackson Dishwashing
2003	Shingo Prize	Delphi Corporation, Delco Electronics, Delnosa Operations Plant 1-4
2003	Shingo Prize	Delphi Corporation, Juarez Operations
2003	Shingo Prize	Lockheed Martin Aeronautics, F-117 Plant
2003	Shingo Prize	Medtronic Xomed
2003	Shingo Prize	The HON Company
2003	Shingo Prize	Affordable Interior Systems
2003	Shingo Prize	Delphi Corporation, Delco Electronics
2003	Shingo Prize	TI Automotive
2003	Shingo Prize	TI Automotive
2003	Shingo Prize	Vibracoustic
2003	Shingo Prize	Symbol Technologies; Holtsville, NY, McAllen, TX & Reynosa, Mexico
2003	Shingo Prize	Delphi Corporation, Packard Electric, Warren Plant 19
2003	Shingo Prize	Autoliv, Airbag Module Facility
2003	Shingo Prize	Autoliv, Inflator Facilities; Brigham City and Ogden, UT
2003	Shingo Prize	Merillat Industries
2002	Shingo Prize	Delphi Corporation, Alambrados y Circuitos Electricos VII

2002	Shingo Prize	Delphi Corporation, Delco Electronics de Mexico, Deltronicos
2002	Shingo Prize	Delphi Corporation, Harrison Thermal Systems, Rio Bravo XX
2002	Shingo Prize	Ford Motor, Chihuahua Engine
2002	Shingo Prize	Grupo CYDSA, IQUISA; Monterrey and Tlaxcala, MX
2002	Shingo Prize	Tyco Fire and Security, Sensormatic
2002	Shingo Prize	Lockheed Martin, Missile and Fire Control, Pike County
2002	Shingo Prize	Woodland Furniture
2002	Shingo Prize	Ford Motor, Chicago Assembly
2002	Shingo Prize	Vibration Control Technologies
2002	Shingo Prize	Freudenberg-NOK
2002	Shingo Prize	Ensign-Bickford; Graham, KY, Simsbury, CT, Spanish Fork, UT, & Wolf Lake, IL
2002	Shingo Prize	Bridgewater Interiors
2002	Shingo Prize	Delphi Corporation, Adrian Operations,
2002	Shingo Prize	Ford Motor, Romeo Engine
2002	Shingo Prize	Delphi Corporation, Cortland Molding
2002	Shingo Prize	Bridgestone/Firestone
2001	Shingo Prize	Ford Motor, Essex Engine
2001	Shingo Prize	Baxter Healthcare
2001	Shingo Prize	Freudenberg-NOK
2001	Shingo Prize	Benteler Automotive, Hagen Exhaust
2001	Shingo Prize	Ford Motor, Ohio Assembly
2001	Shingo Prize	Johnson Controls
2000	Shingo Prize	Ford Motor, Windsor Engine
2000	Shingo Prize	Delphi Corporation, Componentes Mecanicos
2000	Shingo Prize	Grupo CYDSA, Policyd La Presa
2000	Shingo Prize	Freudenberg-NOK
2000	Shingo Prize	Delphi Corporation, Steering Plant 6
2000	Shingo Prize	Baxter Healthcare
2000	Shingo Prize	Lucent Technologies, Product Realization Center
2000	Shingo Prize	Lockheed Martin Aeronautics
1999	Shingo Prize	Delphi Corporation, Rimir
1999	Shingo Prize	Grupo CYDSA, Sales del Istmo
1999	Shingo Prize	Spicer Cardanes
1999	Shingo Prize	Wiremold
1999	Shingo Prize	O.C. Tanner
1999	Shingo Prize	Federal-Mogul
1998	Shingo Prize	Tremec Transmisiones Y Equipos Mecanicos
1998	Shingo Prize	Grupo CYDSA, IQUISA
1998	Shingo Prize	Freudenberg-NOK, Gasket Lead Center
1998	Shingo Prize	Coach
1998	Shingo Prize	Johnson Controls
1998	Shingo Prize	Lear
1998	Shingo Prize	Milwaukee Electric Tool
1997	Shingo Prize	Grupo CYDSA, Policyd

1997	Shingo Prize	Industrias CYDSA Bayer
1997	Shingo Prize	Johnson Controls, ASG, Quality Drive
1997	Shingo Prize	TechnoTrim
1997	Shingo Prize	Champion International
1997	Shingo Prize	Johnson Controls, ASG
1997	Shingo Prize	Perfecseal – Bemis Company
1997	Shingo Prize	Johnson Controls, ASG
1997	Shingo Prize	Johnson Controls, ASG
1996	Shingo Prize	Eaton Yale Ltd.
1996	Shingo Prize	Johnson Controls, ASG
1996	Shingo Prize	Johnson Controls, ASG, FoaMech
1996	Shingo Prize	Ford Motor, Cleveland Engine Plant #2
1996	Shingo Prize	Merix
1996	Shingo Prize	Ford Motor, North Penn Electronics
1996	Shingo Prize	Harris Corporation, Farinon Division
1995	Shingo Prize	Nucor – Yamato Steel
1995	Shingo Prize	LifeScan – Johnson & Johnson
1995	Shingo Prize	The Foxboro Company, I/A Division
1995	Shingo Prize	MascoTech – Braun
1995	Shingo Prize	Vintec
1995	Shingo Prize	Tennalum, Kaiser Aluminum
1994	Shingo Prize	Ford Electronics
1994	Shingo Prize	Union Carbide, Ethyleneamines Business; Danbury, CT, Taft, LA, & Texas City, TX
1994	Shingo Prize	Johnson & Johnson, Medical Vascular Access
1994	Shingo Prize	AT&T Technologies, Microelectronics
1994	Shingo Prize	Lucent Technologies, Microelectronics Group
1994	Shingo Prize	General Tire
1994	Shingo Prize	The Timken Company
1994	Shingo Prize	Alcatel Networks Systems; Richardson, TX, Longview, TX, Raleigh, NC, Clinton, NC, & N
1993	Shingo Prize	Gates Rubber
1993	Shingo Prize	Wilson Sporting Goods, Golf Balls
1992	Shingo Prize	AT&T Technologies, Microelectronics, Power Systems
1992	Shingo Prize	Lucent Technologies, Microelectronics Group, Power Systems
1992	Shingo Prize	Iomega
1991	Shingo Prize	Glacier Vandervell
1991	Shingo Prize	Lifeline Systems
1991	Shingo Prize	Dana Mobile Fluid Products Division
1991	Shingo Prize	Exxon Chemical, Butyl Polymers Americas
1990	Shingo Prize	United Electric Controls
1989	Shingo Prize	Globe Metallurgical